SURREY POLICE AND CRIME PANEL

SURREY POLICE GROUP FINANCIAL REPORT FOR MONTH 9 FINANCIAL YEAR 2016/17

5th July 2016

SUMMARY

The purpose of this report is to inform the Police & Crime Panel of the Surrey Police Group (i.e. Finances of both the PCC and Chief Constable) financial position up to Month 2 (May) for the 2016/17 financial year.

This report compares the expenditure and income incurred by both Surrey Police and the Office of the Surrey Police & Crime Commissioner, against the financial plan approved by the Police & Crime Commissioner in January 2016 for the financial year 2016/17, together with other relevant financial information.

1. Introduction

The revenue out-turn position based on the information available at the end of Month 2 (May) is an under spend of £2.884 million against a year to date budget of £35.731 million.

The year-end forecast is for a balanced financial position as the early underspending against budget primarily arises from police officer pay, police staff pay and specific non pay expenditure. The actual number of both Police Officers and Police Staff in post at the beginning of the year is below the budgetary target set for 2016/17, but recruitment plans are in place to reach police officer target numbers before the end of the financial year. For police staff the underspend is due to a mixture of, some posts being held vacant pending the implementation of change projects, some posts being held vacant pending their removal from the establishment and a high predicted level of staff turnover based on recent patterns of staff departures experienced over the last 3 years. To ensure the staffing situation is properly managed and

any problems quickly identified and resolved, recruitment matters will continue to be considered through a formal panel to ensure a consistent and legitimate approach to staff management is maintained.

2). Individual Significant Revenue Budget Variances

A Financial Overview statement is provided on page 4 of this report which shows individual business unit financial variances. The reasons for any significant variances are given below.

- **2.1 North, East & West Division, Specialist Crime, Operations, Public Protection & Criminal Justice:** These budgets are collectively underspent by just over £5 million primarily for the reasons outlined above of budgeted staffing establishments not being currently fully recruited.
- **2.2 IT:** Expensive short-term arrangements are having to be put in place to provide the extra resources needed to keep pace with the increasing demands falling on IT. The Force have established a Gold Group to manage the IT position and a "Making IT Better" project has been set up to identify and minimise cost leakage. At this early stage in the year the IT budget is overspent by £1.244 million.
- **2.3 Estates:** The Estates budget is overspent by £1.609 million at Month 2 but the Force view is that this is because expenditure has been incurred at a different rate to the budget profile and not because of any known problems or difficulties.

3). Capital Position

A detailed Capital Report can be found on page 5 of this report.

The previous PCC approved capital budget for 2016/17 is £10.2m, which when combined with a carry forward from 2015/16 of an additional £6.5m gives a total capital budget of £16.7m for the current financial year. The Force is reviewing the size of the capital programme to ensure it is manageable over the year and avoid sizeable future carry forwards. Total expenditure at month 2 is £0.6m with future committed orders totalling £2.7m. Re-profiling of schemes by the project owners is currently underway to ensure available capital funding is fully

utilised during the current financial year. When this work is complete a separate capital paper will be presented to the PCC for approval.

4. Summary

The Month 2 figures show that Surrey Police despite having some budgetary issues to contend with, remains on target to achieve a year-end out-turn that complies with the budgetary targets set by the previous Police & Crime Commissioner in January of this year for both the revenue and capital budgets and it is very probable that a balanced financial position will be achieved by the 31st March 2016.

EQUALITIES & DIVERSITY IMPLICATIONS:

None arising.

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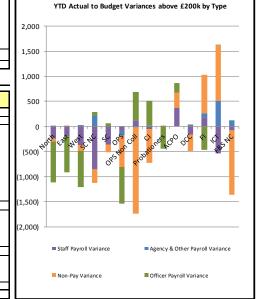
FINANCIAL OVERVIEW AS AT DECEMBER 2015

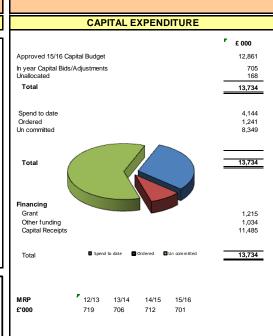
	INCOME	AND EXF	PENDIT	URE				
	YI	YEAR TO DATE			YEAR			
	ACT	BUD	VAR	BUD	F/C	VAR		
	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000		
PCC TOTAL	813	1,597	(784)	2,129	1,976	(153)		

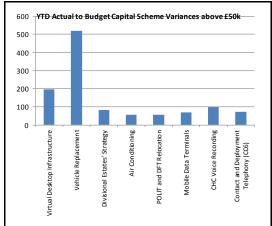
t t	BUSINES	S UNIT \	/ARIAN	CES			
	YEAR TO DATE			YEAR			
	ACT	BUD	VAR	BUD	F/C	VAR	
	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	
North Division	16,138	17,245	(1,107)	23,065	21,665	(1,400	
East Division	18,724	19,614	(891)	26,385	25,102	(1,283	
West Division	20,552	21,735	(1,183)	29,067	27,899	(1,167	
Specialist Crime Non Collab	15,100	15,930	(830)	21,942	21,509	(433)	
Specialist Crime	5,768	6,214	(446)	8,567	8,219	(348)	
Operations	10,017	11,552	(1,535)	15,439	14,745	(694)	
Operations Non Collab	(451)	601	(1,052)	794	346	(448)	
Criminal Justice	7,890	8,108	(218)	10,824	11,449	625	
Probationers	1,909	2,338	(429)	3,130	3,698	568	
Contact Management	11,041	10,952	89	14,606	14,713	106	
Sub Total	106,687	114,289	(7,601)	153,819	149,345	(4,47	
ACPO	1,876	1,006	870	1,350	1,458	108	
DCC	2,825	3,274	(449)	4,339	3,888	(451	
PSD	1,815	1,895	(80)	2,529	2,542	12	
Diversity	154	163	(9)	218	200	(18)	
Strategic Planning	103	120	(16)	160	144	(16)	
Force Improvement	1,587	1,024	563	1,432	2,372	940	
Sub Total	8,360	7,482	878	10,028	10,604	575	
SBS	1,111	1,208	(97)	1,562	1,516	(46)	
ICT	9,352	8,254	1,098	10,658	11,233	575	
F & S Non Collab	8,466	9,716	(1,250)	12,272	12,888	616	
F&S	650	539	111	718	731	12	
Fed	139	153	(14)	196	197	1	
HR	6,650	7,125	(475)	8,924	8,670	(254	
Sub Total	26,367	26,994	(627)	34,330	35,235	905	
				5.074	0.070	0.00	
Corporate	7,182	4,031	3,151	5,374	8,270	2,89	

COST TYPE VARIANCES								
	Y	EAR TO DAT		YEAR				
	ACT	BUD	VAR	BUD	F/C	VAR		
	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000		
Police Payroll	72,616	75,389	(2,773)	100,929	97,903	(3,025)		
Police Overtime	3,524	2,715	809	3,819	5,181	1,362		
Staff Payroll	48,436	50,005	(1,569)	66,735	63,855	(2,880)		
Staff Overtime	934	1,028	(94)	1,347	1,397	50		
Agency	1,182	349	833	512	1,911	1,399		
Training	925	876	49	1,166	1,111	(55)		
Other Payroll Costs	2,834	2,482	352	3,165	4,781	1,616		
Sub Total	130,451	132,844	(2,394)	177,673	176,141	(1,533)		
Premises	6,290	6,009	281	7,972	8,081	110		
Transport	2,418	4,532	(2,114)	5,613	5,258	(356)		
Supplies & Services	17,582	18,091	(509)	24,478	27,569	3,091		
Financing	1,656	512	1,143	683	1,656	973		
Sub Total	27,945	29,144	(1,199)	38,746	42,564	3,818		
Income	(6,496)	(5,141)	(1,355)	(7,411)	(9,527)	(2,116)		
Grants	(2,490)	(2,455)	(35)	(3,328)	(3,748)	(421)		
Sub Total	(8,986)	(7,596)	(1,390)	(10,738)	(13,275)	(2,537)		
FORCE TOTAL	149 410	154 392	(4 982)	205 681	205 429	(252)		

	INCOME AND EXPENDITURE						
	BUSINESS UNIT VARIANCES						
Revenue Budget Variance (excl PCC)							
0.00%							
(2.00)%							
(4.00)%							
(6.00)%							
(8.00)%							
(10.00)%							
(12.00)%							
(14.00)%							
	Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar TD Variance % Forecast Variance %						







Appendix B

CT Infrastructure Renewal / Business Confinelly CT Infrastructure Renewal / Business Confinelly			de	d	
Month 3 December			CILIZA DE	2011	***
Court Cour			-4(*)	> • (Ta)	
December			Eller State of the	011	
Pulsper April 5-bir Orsbers Trip plus April 5-bir Ors Ors Ors April 5-bir Ors Ors Or			- "		
Purispin			Surrey	& Sus	sex
Pulsper April 5-bir Orsbers Trip plus April 5-bir Ors Ors Ors April 5-bir Ors Ors Or			Policin	g Toget	her
Pulsage Puls					
### April Special Decision De	ear Full Yea	Full Year Forecast	Estimated	%	RAG
Committee		Forecast to	Scheme	Spend	<u> </u>
2002 Vachare Releash	ar-16	Budget Variance	Slippage into 2016/17		<u> </u>
Security Company Com		variance	11110 2010/17		
Color	3,131 248	248,231 (58,126) 0	70.27	
Process	0 11	11,272 11,27			
Free Personner 0 26,567 3,718 32,316 3,719 30,000 300	3,796 3	3,796 (71,204	(71,204)	0.00	
Commons	3,300 10	10,608 10,608			Щ.
Verb Prouy Renewal		32,316 32,310			
March Marc		666,780 (20		99.95	
Section Sect	930 3	3,930 3,93	0		—
Sept	0	0 (57,000	(57,000)	0.00	
Security Company Com		0 (50,000		0.00	
Sub-Total		50,000) (30,000)	0.00	
Specific ICT Capital Schemes	5,000	00,000	1	0.00	
Section Commission Architecture 207 500 48 897 0 48 97 17,789 177,890	5,176 1,026	1,026,933 (178,224	(178,204)	73.17	
Section			ļ		\vdash
Visida Desktop Infrastructure 223,300 15,100 197,662 212,712 208,152	7 902 00-	207 500	 	22.25	
Septification Migration		207,500 223,302	0	23.95 6.78	
Section Decision Firewall 140,346 42,657 0 42,657 97,689 451,000 4		4,636 4,63	, 0	0.78	
Minchage 2003 Refresh (Collaboration)		140,346) 0	30.39	
Mail Sentes Network Upgrade (Collaboration) 181,000 0 0 0 0 0 0 0 0 0		451,000	0	0.00	
Section Caretare		181,000	0	0.00	
Section Sect		0	0		
State Data Warehouse (Collaboration) 225,000 0 0 0 0 0 0 0 0 0	8,000 68	68,000	0	0.00	
Monitoring of Applications (Joint Scheme) 191,000 0 0 0 0 0 0 0 0 0		0 (45,000		0.00	
Sub-Total Price Livin Scheme Livin Scheme Price Livin Scheme Livin Scheme Livin Scheme Price Livin Scheme Livin Sche		0 (225,000		0.00	
Sub-Total		0 (181,000	(181,000)	0.00	
Peet Annual Replacement Schemes 2,193,042	0,287 723	723,000	0	0.38	
Peet Annual Replacement Schemes 2,193,042	3.931 1.998	1,998,784 (446,364	(451,000)		
Sub-Total 2,193,042 1,852,787 519,364 2,372,151 519,364 2	1,000	1,000,101	, (101,000)		
Sub-Total 2,193,042 1,852,787 519,364 2,372,151 519,364					
Specific Capital Schemes G28, 434	9,364 2,372	2,372,151 179,10	0	84.48	
Specific Capital Schemes G28, 434	9 364 2 372	2,372,151 179,109	9 0		
Divisional Estates Strategy	2,012	2,012,101	, ,		
Polico National Database 27,688 0 0 0 27,688 1 0 0 0 0 0 0 0 0 0					
Religate Custody Refurbishment 0		560,434 (68,000	(68,000)	22.47	
Religate Parking Improvements 0		27,668	0	0.00	
Air Conditioning		0	0		<u> </u>
POLIT and DFT Relocation		0 (000	0		
Sub-Total 176,000		130,000 (320,000 640,000	(320,000)	0.00 3.59	ludse
Sub-Total 1,922,102 164,140 192,441 356,581 1,343,962 1		150,000 (26,000) (26,000)	0.00	July
Specific Capital Schemes - Operations	130	150,000 (20,000	(20,000)	0.00	July
ANPR Countywide - Fixed Sites 3,274 4,205 3,920 8,125 3,920	3,962 1,508	1,508,102 (414,000	(414,000)		
ANPR Countywide - Fixed Sites 3,274 4,205 3,920 8,125 3,920					—
Elmbridge ANPR Grant 20,000	2 020	8,125 4,85°		128 44	
Sub-Total Sub-		20,000	0	0.00	Oot
Sub-Total 230,274 4,205 3,920 8,125 23,920		207,000	1 0	0.00	Doc
Specific Capital Schemes - Local Policing	0 207	207,000		0.00	Dec
Mobile Data Terminals	3,920 235	235,125 4,85	0		
Mobile Data Terminals			ļ		\vdash
Enabling Neighbourhood Policing Bases 0 0 0 0 0 0 0 0 0	2 000	050 500 (000	-	10.05	
Digital Audio Interviewing (Joint Scheme) - Phase 1 590,647 478,533 11,554 490,087 92,114	•	958,500 (200,000	<u>) 0</u>	13.85	
E-Business TO BE CLOSED (Refer to scheme 6434) 0 (661) 0		570,647 (20,000	, 0	81.02	
CAD Upgrade R2,114		(661) (661		01.02	
6412 CHC Voice Recording 98,000 0 98,982 98,982 98,982 6420 Property Centralisation - Chertsey 6,473 6,473 0 6,473 0 6423 Chact and Deployment Telephony (CC6) 555,312 426,056 70,618 496,674 129,256 6434 Public Facing Digital Services 238,000 0 23,136 23,136 38,000 6441 Body Wom Video 615,000 0 0 0 0 615,000 Sub-Total 3,344,046 1,117,322 273,773 1,391,095 1,807,045 2 Specific Capital Schemes - Specialist Crime 3,344,046 1,117,322 273,773 1,391,095 1,807,045 2 Specific Capital Schemes - Specialist Crime 0 <td></td> <td>82,114</td> <td>0</td> <td>56.56</td> <td></td>		82,114	0	56.56	
6420 Property Centralisation - Chertsey 6,473 6,473 0 6,473 0 6423 Contact and Deployment Telephony (CC6) 555,312 426,056 70,618 496,674 129,256 6434 Public Facing Digital Services 238,000 0 0 0 0 615,000 6441 Body Worn Video 615,000 0 0 0 615,000 Sub-Total 3,344,046 1,117,322 273,773 1,391,095 1,807,045 2 Specific Capital Schemes - Specialist Crime Apollo Infastructure 25,000 4,380 0 4,380 0 6421 Oyber Crime 0 0 0 0 0 6422 BASE 0 0 0 0 0 0 6433 CAID (Joint Scheme) 52,000 0 0 0 0 52,000 6434 HTCU & POLIT Infrastructure Remediation 300,000 4,836 24,576 29,412 45,164 <td></td> <td>98,982 98</td> <td>2 0</td> <td>0.00</td> <td></td>		98,982 98	2 0	0.00	
Apollo Company Compa		6,473	00		
6441 Body Wom Video 615,000 0 0 615,000 Sub-Total 3,344,046 1,117,322 273,773 1,391,095 1,807,045 2 Specific Capital Schemes - Specialist Crime		555,312	0 0	76.72	
Sub-Total 3,344,046 1,117,322 273,773 1,391,095 1,807,045 2		38,000 (200,000	0	0.00	
Specific Capital Schemes - Specialist Crime	5,000 615	615,000	0	0.00	Dec
Specific Capital Schemes - Specialist Crime	7.045	2,924,367 (419,679) 0		
6419 Apollo Infastructure 25,000 4,380 0 4,380 0 6421 Cyber Crime 0 52,000 0 0 0 0 52,000 0 0 0 0 52,000 0 0 0 0 52,000 0 0 0 0 0 52,000 0 0 0 0 52,000 0	2,924	2,324,307 (419,679	, 0		
6419 Apollo Infastructure 25,000 4,380 0 4,380 0 6421 Cyber Crime 0 52,000 0 0 0 0 52,000 0 0 0 0 52,000 0 0 0 0 52,000 0 0 0 0 0 52,000 0 0 0 0 52,000 0					
6421 Oyber Crime 0 52,000 0 0 0 0 52,000 0 0 0 0 52,000 0 48,36 24,576 29,412 45,164 45,164 47,000 0 0 0 300,000 0 0 300,000 0 300,000 0 300,000 0 0 300,000 0 300,000 0 0 300,000 0 0 300,000 0 0 300,000 0 0 300,000 0 0 300,000 0 0 300,000 0 0 0 300,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 4	4,380 (20,620	(22,810)	17.52	
6433 CAID (Joint Scheme) 52,000 0 0 52,000 6439 Intelligence and Tasking Review 50,000 4,836 24,576 29,412 45,164 6443 HTCU & POLIT Infrastructure Remediation 300,000 0 0 300,000 Sub-Total 427,000 9,216 24,576 33,792 397,164 Specific Capital Schemes 50,000 0 0 0 0 0 6432 ERP Enterprise Resource PLanning (Collaboration) 1,800,000 0 0 0 0		0	Ó		
Intelligence and Tasking Review 50,000 4,836 24,576 29,412 45,164		0	0 0		
HTCU & POLIT Infrastructure Remediation 300,000 0 0 300,000		52,000	•	0.00	
Sub-Total 427,000 9,216 24,576 33,792 397,164		50,000	, ,	9.67	July
Specific Capital Schemes	J,UUU 300	300,000	0	0.00	Aug
Specific Capital Schemes	7.164 406	406,380 (20,620) (22,810)		
6432 ERP Enterprise Resource PLanning (Collaboration) 1,800,000 0 0 0 0	-, 10-	100,000 (20,020	(22,010)		
6432 ERP Enterprise Resource PLanning (Collaboration) 1,800,000 0 0 0 0	1				
	0	0 (1,800,000	(1,800,000)	0.00	
Sub-Total 1 200 000 0 0 0					
1,000,000 0 0 0	0	0 (1,800,000	(1,800,000)		
T-11 C-1	0 FC0	40 474 040 (2.004	\ (0.000.01."		
Total Schemes 13,566,769 4,144,280 1,240,580 5,384,860 6,120,562 10	10,471	10,471,842 (3,094,927	(2,866,014)		
6301 Unallocated - Budget Only 167,623 0 0 167,623	7,623 167	167,623	0		
		10,639,465 (3,094,927) (2,866,014)		

